Decoding CA Community College Identity Al and Human Approaches to Extracting Identity Themes from the ISER



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Introduction An increasingly dynamic college environment makes Community College administration more challenging than ever. 2 But, 1 Change efforts incorporating often fail. elements of college identity 3 Yet how do we improve success. know what those elements are? Organizational Identity Framework (Albert and Whetten, 1985) Pressures Study Objectives Will components of college identity appear in the ISER? Can automated and manual methods extract

those components?

What are the differences and similarities between automated and manual methods?

Methods

Mixed Method Study

Latent Dirichlet Allocation (LDA)

() dedoose

In-vivo coding with Dedoose



Standard I.A only



Data Analysis

LDAvis was used to examine the LDA results space. Terms were ranked according to how likely the algorithm calculated they belonged together.



Term	Posterior Probability	Lift	Term Prevalence
student	0.0325		√
institutional	0.0222	ŝ.	V
program	0.017		V
college	0.0161		~
district	0.0121	12.0	\checkmark
educational	0.0116	\checkmark	515 - CS-G
achievement	0.0095	\checkmark	2
plan	0.0092		
learning	0.0091		√
goals	0.0087		\checkmark
statement	0.0086		515 - C242
review	0.0081	8	√
the_college	0.0078		
process	0.0068		V
standard	0.0066		\checkmark
strategic	0.0066		Site - Constantin
board	0.0065	8	V
meeting	0.0064	\checkmark	
student learning	0.0062	1 - M.	V
data	0.0061		
resource	0.0059		V
analysis	0.0052	\checkmark	
evidence	0.0047	\checkmark	
community	0.0047	8	
master	0.0047		
effectiveness	0.0047		
allocation	0.0046	\checkmark	
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The list of terms for each topic was then analyzed to determine how strongly it fit within a given topic.

Manual themes were extracted using the researcher as a lens to identify thematic phrases. For example, components of Topic I, Student Success:

"we promote access, success, and equity to meet each student's goals of skills development, certificate, associate degree, transfer, or personal enrichment." (Irvine Valley College, 2017, p. 86)

"The mission underscores the college's commitment to broad forms of student success ... in terms of completing transfer pathways, degrees, and or certificates" (Butte-Glenn Community College *District, 2021, p. 42)*

"College of the Sequoias is ... focused on student learning that leads to productive work, lifelong learning, and community involvement" (Sequoias Community College District, 2018, p. 98).



Themes

Automated LDA Themes

LDA Topic Theme Label No.		Distinctive LDA Terms		
1	Student-Centered Educational Process	student, institutional, program, college, district, educational, achievement, learning, goals, review, process, standard, board, meeting, student_learning, analysis, evidence, allocation		
2	Deliberate Degree Delivery Process	college, program, student, counsel, learning, data, emp (educational master plan), the_college, college_council, report, minutes, development, faculty, developed, baccalaureate, handbook, activities, model, agenda		
3	Stakeholder Coordination of Strategic Planning	institutional, college, data, program, plan, statement, campus, pathways, metrics, trustees, planning_committee, senate, requests, strategic_planning, office, budget, initiatives, guided, board_trustees, academic_senate, facilities		
4	Strategic Planning for Institutional Goals	the_college, college, program, institutional, district, course, statements, degree, curriculum		
5	Institutional Planning and Assessment program, institutional, district, process, college, faculty, prioritization, cpc (college planning council), apo (assessment of planning outcomes committee), integrated_planning, manual, identified			

Manual Themes

Latent Theme (#)	Central Concept/Scope/Boundaries The college values the achievements and accomplishments of its students. This is broader than learning. These elements map to a binary state (achieved success/ did not achieve success).		
Student Success (41)			
Principles of Social Justice (28)	The college values the ideals of Social Justice.		
Common Good	The college encourages the development of skills for the common good and community.		
<u>Character</u> Values (15)	Behavior and experiences which foster and honor positive character values.		
Innovation Valued (14)	The college encourages the development and expression of new ideas.		

Results

• Some elements of identity can be extracted from the ISER.

Automated and manual methods are effective.

- Automated methods may be more process oriented.
- Manual methods may be more thematic.
- Both methods did **NOT** yield the same results.